LCA Pretreatment Plant

Update to the Board of Directors March 25, 2024





Pretreatment Plant (PTP)

1980s Goal: Centralize pretreatment & support growth in region

Constructed by County of Lehigh in 1990

Transferred to LCA in 2009 debt-free

Viewed as a significant community investment!

Value of PTP to our region is huge!

Lehigh County Authority Industrial Pretreatment Facility

Economic Contribution Analysis

AECOM

- 22 businesses across 11 industries located in Lehigh County rely on the PTP to support daily operations.
- These businesses employed an estimated 2,950 workers in 2022 generating \$253 million in annual earnings.
- The PTP has been successful in attracting and fostering a highly concentrated food and beverage manufacturing industry.





To protect public health and the environment by providing high-quality, safe, and reliable water and wastewater services.

Vision:





Overarching Goals for Centralized Pretreatment

- Support success and growth of existing industries
- Support economic growth desired in our region
- Develop cost-effective solutions
- Realize economies of scale
- Leverage regional support to maximize grant / funding opportunities
- Utilize tax-exempt / municipal status to lower borrowing costs



Pretreatment Plant Project Goals

- Address near-term critical facility needs
- Develop cost-effective solutions (capital & operating costs)
- Balance loads appropriately via pretreatment & final treatment plants
- Establish processes to ensure long-term plant reliability
- Maximize value of the facility (natural gas capture → tax credits & revenue generation)

How it works



• BOD Loadings = approx. 2200 mg/L (65,000 pounds)



 Knocks BOD down to 25 mg/L (64,000 pounds <u>removed</u>)



 Added BOD loading → approx. 150 mg/L at LCA MS 5 (Keck's Bridge) (12,500 pounds)

> KIWWTP Total

 LCA, City plus City signatory waste streams = 160 mg/L (42,000 lbs)

Three major challenges



Pretreatment Plant at end of its useful life – major replacement needed



Limited / no remaining capacity available for new industrial growth

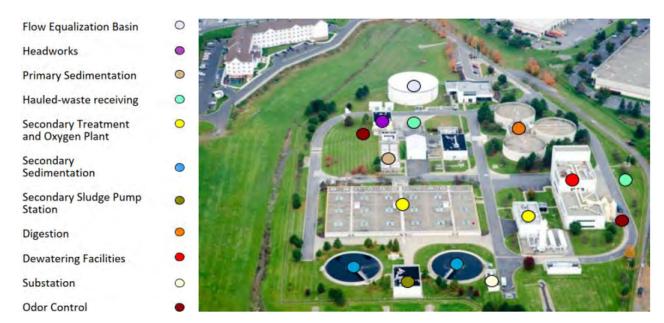


No financial mechanism to capture capital costs

Renewal and Replacement Needs (Capital Improvements)

2022 Condition Assessment:

• Buildings / HVAC / Odor Control / Process Equip. / Electrical / Oxygen Plant



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Renewal and Replacement Needs (Capital Improvements)

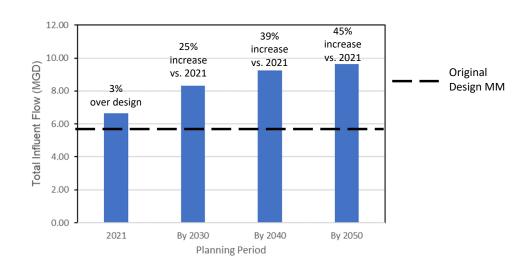
Main Findings:

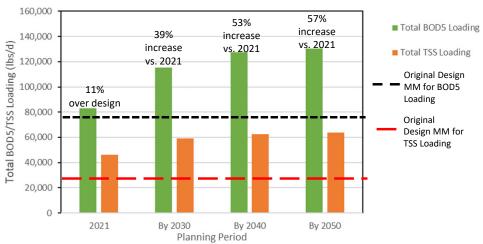
- o PTP is >30 years old, useful life of mechanical and treatment equipment is 30 years
- Electrical System is >30 years old, parts hard to find and equipment is becoming obsolete
- Cryogenic Oxygen Generation Plant, requires increased level of improvements and maintenance until replaced with new facility
- Aeration treatment trains cannot be removed from service for internal inspections and repairs
- O Secondary clarifiers cannot be removed from service for recommended rehabilitation work

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Current & Future Flows and Loads to PTP

Max Month (MM) Average Day (Treatment Plant Design Basis)





Future Flows vs. Original Design

Future Loadings vs. Original Design

Financial Challenge: Limited capacity renew the facility



Boston Beer as direct customer



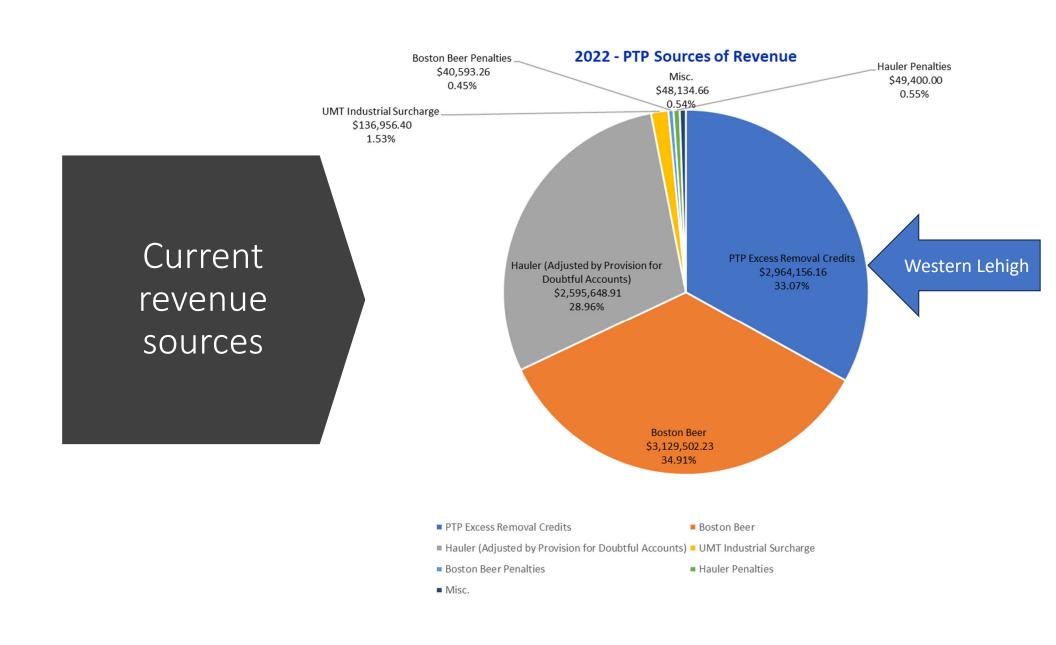
Other industries as indirect customers



Waste hauler program driven by market price



Intermingled with residential wastes that don't need pretreatment



Facility Upgrade Options: Narrowing the Field

- Spring 2023: Jacobs Master Plan → \$267M
- 2023 Value Engineering Effort → many alternatives with cost major cost reductions

Many Alternatives to Evaluate

Configurations for segregating industrial flows

Cost impacts for new pump stations & force mains

Anaerobic treatment technologies: UASB, BVF, others

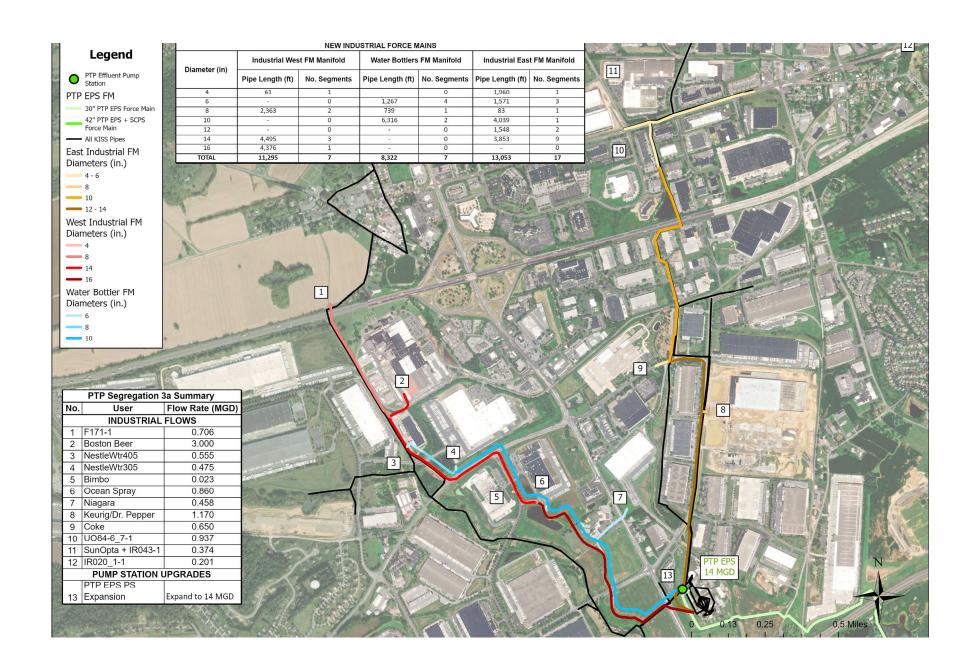
Impacts on biogas production, operating risk

Levels of
"polishing" of
treated waste
prior to discharge

Cost of replacing existing treatment systems at PTP

Shifting loads (and how much) to Kline's Island WWTP

Operational and cost impacts at KIWWTP



Detailed Evaluation Process

Step 1 – Senior Review Panel

LCA Representatives

AECOM

- Chris Curran
- Ralph Eschborn
- Jim Li
- Jim McQuarrie

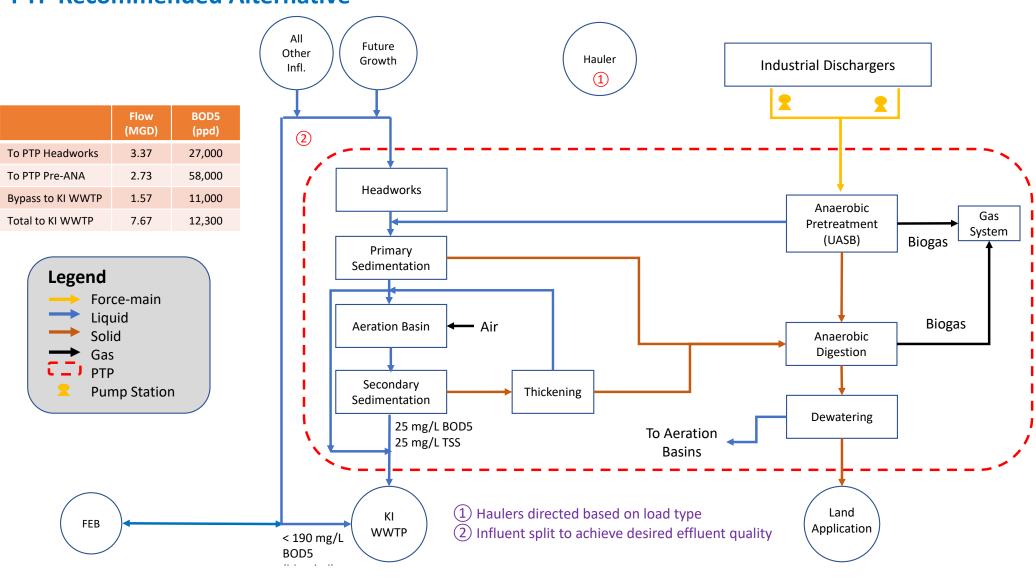
Jacobs

- Tom Johnson
- Tri Le
- John Tobia
- Dave Parry

Step 2 – Technical Review Panel

- Tom Bachman Mead & Hunt
- Søren Nøhr Bak Niras
- Joe Cleary Geosyntec
- Frank DeOrio US Water (CPS)
- Nerea Uri Carreño VCS
- Sara Martin Critical Path Solutions (CPS)
- Per Nielsen VCS
- Bob Wimmer Navitas (CPS)

PTP Recommended Alternative



Facility Upgrade Options: Narrowing the Field

- Spring 2023: Jacobs Master Plan → \$267M
- 2023 Value Engineering Effort → many alternatives with cost major cost reductions
- Today: 2 primary approaches
 - 1. "Anaerobic option 8B" (UASB technology), shifting approx. 12,000 pounds BOD to KIWWTP
 - Capital Costs: Approximately \$181 Million at PTP
 - 2. Project phasing alternatives under review (immediate rehab now, full upgrade later)
 - Phasing impacts: Continued total cost increase due to project delays
 - Phasing impacts: Capacity for regional industrial growth
 - Phasing impacts: Renewable Natural Gas revenue & IRA tax credits

Inflation Reduction Act (IRA) Tax Credits & Renewable Natural Gas

- 30-40% of biogas project costs eligible to be returned as tax credit
 - Best incentives if project construction starts in 2024 (tighter standards thereafter)
 - Tax credit reduced if issuing tax-exempt bonds
 - Eligible project costs are only those related to the production of biogas
 - Estimate = Approximately \$12 million credit may be achievable
- Renewable Natural Gas captured, cleaned, and sold to the market
 - Digester gas = 60-65% methane, can be purified to 98% methane (pipeline quality)
 - Current estimate = \$1.9M annual revenue generation to offset O&M costs
- Deferring PTP upgrade or decommissioning the PTP → both incentives at risk

Industry Discussions

Started in August 2023

- Project background
- Refining flow / loading projections
- Cost-sharing approaches (conceptual)
- Grant application support

Difficulty coming to conclusions!

- LCA engineering analysis & cost estimates still being refined
- Unknown regional commitment to support project or address future growth
- What will each industry decide?

Next Steps

Financial Analysis (Raftelis)

- Capital cost-sharing analysis & scenarios
- Ongoing O&M cost analysis & rate-setting

Industry 1-1 Meetings (next round)

- Refined cost-sharing analysis
- How to make decisions?

What about regional decision-making?

- Municipal commitments
- Other regional partners

Thank you!

Discussion / Questions?

