Lehigh County Authority

2026-2030 Suburban Division and Administration Capital Plan Preliminary Plan Board Presentation August 25, 2025

#### Planning Process & Board Reviews / Approvals



Five-Year Capital Plan → Conceptual approval of planned capital program



**Annual Budget** → One-year funding for upcoming projects



**Project Approval** → Authorization to complete a specific project



**Financing** → Funding for specific project or group of projects

#### 2026-2030 Capital Plan Review Process

#### **Review Timeline:**

- June-July 2025 Staff preparation of plan
- 8/11/2024 Allentown Div. Draft Plan presentation
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#### **Public Reviews:**

- Lehigh Valley Planning Commission
- Lehigh County Board of Commissioners
- City of Allentown
- Municipalities
- Public (website)

#### 2026-2030 Suburban Division Capital Plan Highlights

#### **Increase from prior 5-year plan**

- 2025-2029 Plan Total = \$101,684,500
- 2026-2030 Draft Plan Total = \$67,252,000

#### Key drivers for change in capital requirements

- Re-evaluation of timing for Pretreatment Plant Long Term Upgrades / Replacement – costs to be phased for 10-year timeframe
- Completion of some projects reduces impact of these new plan additions

#### Major differences from Allentown Division plan

- Lead service line replacements excluded pending further study (SD inventory costs are included)
- Pass-through costs from Allentown Division costs excluded will show in future rates via cost-sharing agreements

#### What about Regional Sewer Plan (Act 537) projects?

- Act 537 Plan finalized in 2025, included detailed financial analysis
- First wave of planned projects captured in this capital plan, more to follow
- Most major projects in the next five years occur in Allentown Division
- Future capital plans to be revised based on final Act 537 Plan, and reflecting updated cost-sharing approaches with customers and municipalities

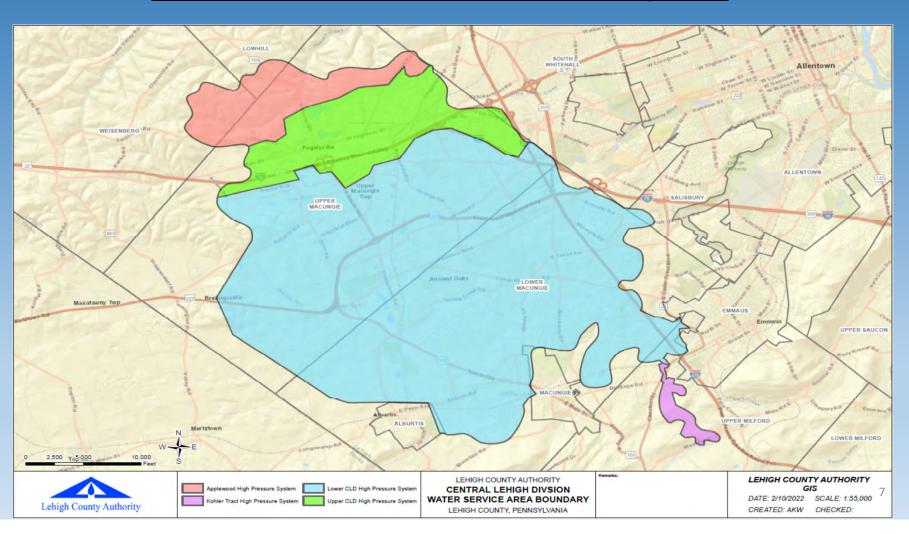
#### Administration – 2026 and 5-Year Plan Projects

CP#	Project	2025 Budget \$	2026 draft budget \$	2026-2030 Capital Plan \$	Responsibility
CON-A-1	Computer System Hardware & Software Upgrades (prior budget=\$50,000)	\$50,000	\$130,000	\$530,000	Moughan
CON-A-2	Geographic Information System Upgrades & Application Dev. (prior budget=35,000)	\$50,000	\$50,000	\$160,000	Stevens
CON-A-3	Information Technology Master Plan Update (prior budget =\$50,000)	\$50,000	\$250,000	\$450,000	Moughan
CON-A-4	Document Management (prior budget=\$50,000)	\$25,000	\$100,000	\$310,000	Moughan
CON-A-5	Disaster Recovery/Security Upgrades (prior budget=\$75,000)	\$100,000	\$440,000	\$740,000	Moughan
CON-A-6	CMMS Upgrades (prior budget=\$185,000)	\$40,000	\$250,000	\$850,000	Moughan
CON-A-8	Main Office Improvements (prior budget=\$550,000)	\$950,000	\$100,000	\$2,000,000	Boone

#### Administration 2026 -2030 Capital Plan Completed & New Projects

CP#	PROJECT	2025 Budget \$	2026 Draft Budget \$	2026-2030 \$	Major Drivers	Responsibility
REMOVED CON-A-7	NEW MUNIS IMPLEMENATION - removed (prior budget=\$385,000)	\$385,000	\$0	COMPLETED	Efficiency	Neve
NEW CON-A-9	CITY DISTRIBUTION AND COLLECTION BUILDING IMPROVEMENTS – new, planning & design only (prior budget=\$0)	\$0	\$100,000	\$300,000	Efficiency	Boone

#### **Suburban Division Water Projects**



## Suburban Division Water – 2025 and 5-Year Projects Annual Projects

CP	# PROJECT	2025 Budget \$	2026 Draft Budget \$	2026-2030 \$	Major Drivers	Responsibility
SD-W	ANNUAL PROJECTS (breakdown of projects to follow) (prior budget=\$2,367,000)	\$2,492,000	\$2,520,000	\$11,455,000	Required rehab; Asset management	Operations, Volk
SD-V 10	DPOIECTS	\$0	\$100,000	\$10,350,000	Asset management	Peters

# Suburban Division Annual Water Projects Include:

Distribution Mains – Development & Upsizing
General Water System Improvements
Mobile Equipment
New & Replacement Meter Installations
Other Equipment
Reservoir Rehabilitation & Maintenance
Water Company Acquisitions
Water Facility Asset Management Upgrades
Capital Management
Capital Works Miscellaneous Expenses (includes PennDOT permitting)
SCADA and Security Upgrades – Hardware & Software

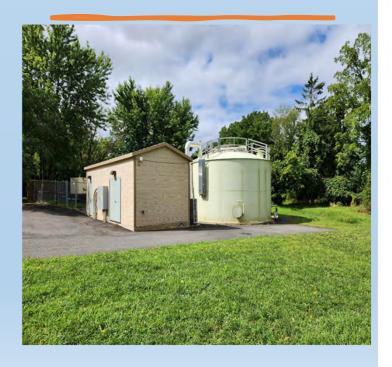
#### <u>Suburban Division Water – 2026 and 5-Year</u> <u>System Improvement Projects</u>

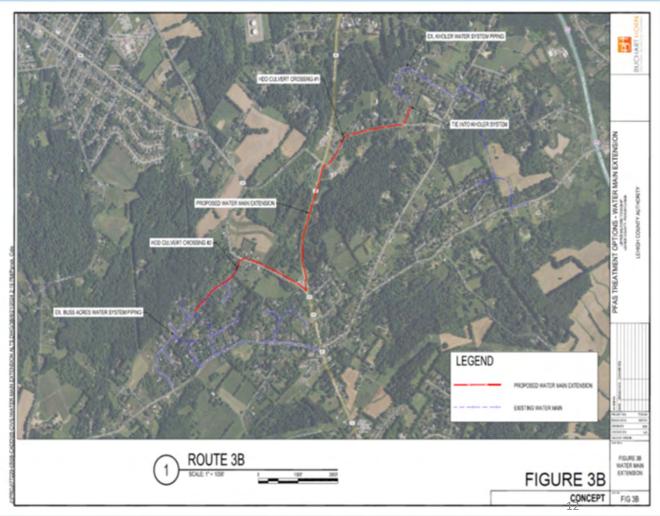
CP#4	PROJECT	2025 Budget \$	2026 Draft Budget \$	2026-2030 \$	Major Drivers	Responsibility
SD-W-11	NORTH WHITEHALL DIVISION WATER SYSTEM SUPPLY STUDY & IMPROVEMENTS (Prior Budget=\$100,000)	\$120,000	\$700,000	3,100,000	System Improvement	Kunkel
SD-W-12	WATER SYSTEMS MASTER PLANNING & WATER QUALITY STUDIES (Prior Budget=\$200,000)	\$150,000	\$100,000	\$350,000	System Improvement, Future Growth	Depoe/Kunkel
SD-W-13	UPPER SYSTEM PUMP STATION & WATER MAIN EXTENSION (Prior Budget=\$50,000)	\$50,000	\$50,000	2,050,000	System Improvement; Future Growth	Kunkel
SD-W-14	WATER METER REPLACEMENT PROGRAM (Prior Budget=\$800,000)	\$1,000,000	\$1,050,000	\$5,150,000	Revenue, Efficiency	Kunkel
SD-W-15	CENTRAL LEHIGH SYSTEM SUPPLY IMPROVEMENTS (Prior Budget=\$100,000)	\$180,000	\$165,000	\$165,000	System Improvement; Future Growth	Kunkel
SD-W-16	BUSS ACRES WATER SYSTEM INTERCONNECTION (Prior Budget=\$50,000)	\$270,000	\$600,000	\$2,800,000	Regulatory, System Improvement	Kunkel
SD-W-17	APPLEWOOD PUMP STATION UPGRADE (Prior Budget=\$0)	\$100,000	\$400,000	\$930,000	System Improvement; Efficiency; Future Growth	Kunkel

#### Upper System Pump Station and Water Main Extension



## Buss Acres Water System Interconnection



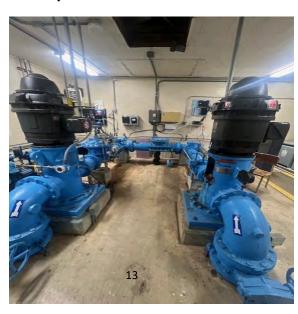


Applewood Pump Station

Pump Station with Res. 1 and generator



**Pump Station interior** 



#### Suburban Division Water 2026-2030 Capital Plan NEW Projects

CP#	PROJECT	2025 Budget \$	2026 Draft Budget \$	2026-2030 \$	Major Drivers	Responsibility
SD-W-18	SMALL SYSTEMS GENERATOR REPLACEMENT	\$0	\$50,000	\$900,000	Resiliency; Improved Service	Siekmann
SD-W-19	LEAK DETECTON PROGRAM	\$0	\$250,000	\$550,000	System Improvement; Revenue	Operations
SD-W-20	LEAD INVENTORY PROGRAM	\$0	\$50,000	\$200,000	Regulatory	Keane- Dengel

#### <u>Suburban Water – Financial Analysis 2026-2030</u>

SOURCES	
Cash from operations and reserves	\$23,900,000
New Borrowing	\$14,100,000
Total Sources	<u>\$38,000,000</u>
USES	
Capital project spending	<u>\$38,000,000</u>

- Cash from operations and reserves \$23,900,000
  - Annual projects \$11,455,000
  - Upper System Pump Station & Water Main Extension \$2,050,000 (potential developer reimbursement, not included in cash flow analysis)
  - Water Meter Replacement Projects \$4,100,000
  - Other projects \$6,295,000,000
- Volume 1.0% increase per year
- Rates Years 1-5 3.0%
- Borrowing \$14,100,000 (assumes no grants received)
  - Main replacement \$8,600,000
  - North Whitehall System \$2,400,000 (grant application pending)
  - Buss Acres Water Quality Upgrades \$2,100,000 (future grant application)
  - Water Meter Replacement Program \$1,000,000 (grant application pending)

#### Suburban Water – Financial Analysis 2026-2030

CONDENSED CASH FLOW - SUBURBAN WATER								
US DOLLARS	2026	2027	2028	2029	2030			
User Charges	19,406,541	20,188,625	21,002,227	21,848,617	22,729,116			
Other Operating Revenues	289,811	289,811	289,811	289,811	289,811			
Non-Operating Revenues	1,287,635	1,287,635	1,287,635	1,287,635	1,287,635			
Operating expenses	(12,753,884)	(13,084,072)	(13,423,378)	(13,772,068)	(14,130,419)			
Debt Service - Current Debt	(3,346,027)	(3,576,427)	(3,600,227)	(3,599,970)	(3,600,345)			
Debt Service - NEW Debt	-	(434,038)	(651,057)	(775,068)	(874,277)			
Investing Activity	-	=	-	=	-			
Capital Funding From New Debt	-	7,000,000	3,500,000	2,000,000	1,600,000			
Capex	(6,365,000)	(12,658,750)	(7,666,250)	(6,506,250)	(6,063,750)			
NET FUND FLOWS	(1,480,924)	(987,216)	738,761	772,707	1,237,771			
Plan Volume Increase %	1.00%	1.00%	1.00%	1.00%	1.00%			
User Charge Rate Increase %	3.00%	3.00%	3.00%	3.00%	3.00%			
Total User Charge Revenue Increase %	4.03%	4.03%	4.03%	4.03%	4.03%			
Unrestricted Cash Balance	8,238,462	7,251,246	7,990,007	8,762,714	10,000,485			
Unrestricted Investments	2,846,053	2,846,053	2,846,053	2,846,053	2,846,053			
Total Unrestricted Balances	11,084,515	10,097,299	10,836,060	11,608,767	12,846,538			
Days Cash on Hand	236	202	217	232	258			
DEBT SERVICE COVERAGE RATIO	2.46	2.16	2.15	2.21	2.27			

#### Suburban Division Wastewater Projects





## <u>Suburban Division Wastewater – 2025 and 5-Year Projects</u> <u>Annual Projects</u>

CP#	Project	2025 Budget \$	2026 Draft Budget \$	2026-2030 \$	Major Drivers	Responsibility
SD-S-A	ANNUAL PROJECTS (breakdown of projects to follow)	\$835,000	\$962,500	\$3,217,000	Required rehab; Asset management; Efficiency	Volk; Operations

## Suburban Division Annual Wastewater Projects Include:

Mobile Equipment
Other Equipment
General Sewer System Improvements
Wastewater Facilities Asset Management Upgrades
Sewer Company Acquisitions
WLI Capital Management
SCADA and Security Upgrades - Hardware & Software
WLI Collection System & Service Connections
LLRI Collection System & Service Connections
Upper Milford Township Collection System & Service Connections
Northern Lehigh Collection System & Service Connections
Weisenberg Township Collection System & Service Connections
Lynn Township Collection System & Service Connections

#### <u>Suburban Division Wastewater – 2026 and 5-Year Projects</u> <u>Western Lehigh Interceptor/Little Lehigh Relief Interceptor</u>

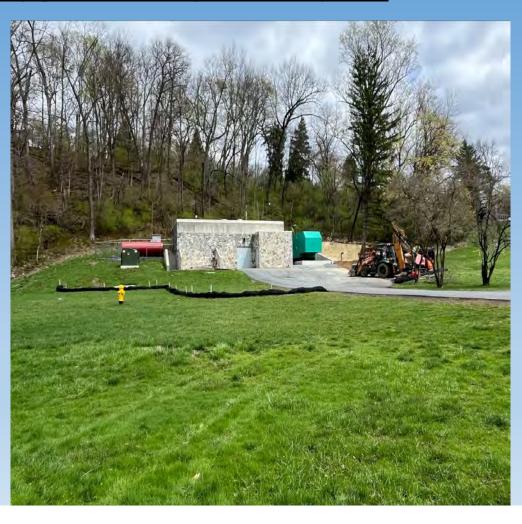
CP#	Project	2025 Budget \$	2026 draft budget \$	2026-2030 \$	Major Drivers	Responsibility
SD-S-20	<b>CENTRAL LEHIGH WW CAPACITY PLANNING &amp; EXPANSION</b> (prior budget = \$325,000)	\$400,000	\$100,000	\$500,000	Future growth; Regulatory	DePoe
SD-S-21	SPRING CREEK PUMP STATION UPGRADES (prior budget = \$700,000)	\$1,000,000	\$580,000	\$580,000	Asset management	Kunkel
SD-S-22	SIGNATORY I/I INVESTIGATION & REMEDIATION (prior budget = \$1,000,000)	\$500,000	\$750,000	\$1,250,000	Required rehab; Regulatory	DePoe

#### <u>Suburban Division Wastewater 2026 – 2030 Capital Plan</u> <u>Removed/Completed Projects</u>

CP#	PROJECT	2025 Budget \$	Reason	Major Drivers	Responsibility
SD-S-21	WESTERN LEHIGH INTERCEPTOR REHABILITATON & REPAIRS	\$50,000	Project consolidated	Regulatory	DePoe
SD-S-22	SPRING CREEK FORCE MAIN CONDITION ASSESSMENT	\$100,000	Study Completed	Asset management	Kunkel
SD-S-24	SPRING CREEK FORCE MAIN TURNPIKE RELOCATION	\$900,000	Relocation Completed	Asset management	Kunkel
SD-S-26	UPPER WESTERN LEHIGH PUMP STATION AND FORCE MAIN PROJECT	\$1,300,000	Construction to be Completed	Regulatory	Kunkel
SD-S-35	HEIDELBERG HEIGHTS WASTEWATER TREATMENT PLANT REHABILITATION	\$25,000	No major upgrades on horizon	Asset management	Volk
SD-S-40	PARK PUMP STATION UPGRADE (PHASE 2 - Generator)	\$800,000	Construction Completed	Asset management	Kunkel

#### <u>Park Pump Station Phase 2 Upgrade – Project Complete</u>





## Lynn Township WWTP Improvements New Final Clarifier - Project Complete





## <u>Suburban Division Wastewater – 2026 and 5-Year Projects</u> <u>Satellite Systems</u>

CP#	Project	2025 Budget \$	2026 Draft Budget \$	2026-2030 Capital Plan \$	Major Drivers	Responsibility
SD-S-30	WYNNEWOOD I&I INVESTIGATION & REMEDIATION (prior budget = \$125,000)	\$150,000	\$25,000	\$220,000	Required rehab	Peters
SD-S-31	WYNNEWOOD WASTEWATER TREATMENT PLANT EXPANSION (prior budget = \$0)	\$50,000	\$100,000	\$225,000	Future Growth	Volk
SD-S-32	ARCADIA WEST MECHANICAL SCREEN (prior budget = \$75,000)	\$220,000	170,000	\$180,000	System improvement	Siekmann
SD-S-33	NORTH WHITEHALL TOWNSHIP ACT 537 PLAN UPDATE (prior budget = \$70,000)	\$70,000	\$50,000	\$70,000	Regulatory; Future Growth	DePoe
SD-S-34	HEIDELBERG HEIGHTS I&I INVESTIGATION & REMEDIATION (prior budget = \$160,000)	\$300,000	\$400,000	\$490,000	Regulatory	Volk
SD-S-35	SAND SPRING WWTP IMPROVEMENTS (prior budget = \$100,000)	\$100,000	\$30,000	\$120,000	Regulatory	Volk
SD-S-36	LYNN TOWNSHIP WWTP IMPROVEMENTS (prior budget = \$500,000)	\$900,000	\$100,000	\$950,000	Asset Management	Volk
SD-S-37	LYNN TOWNSHIP I&I INVESTIGATION & REMEDIATION (prior budget = \$50,000)	\$25,000	\$25,000	\$300,000	Regulatory	Peters

#### **Arcadia WWTP Mechanical Screen**

#### Arcadia WWTP, Weisenberg Township



#### Compact screw type screen for pumped raw wastewater



#### **Wynnewood WWTP Expansion**

(Access Rising Sun development)





## Suburban Division Wastewater Pretreatment Plant Projects 2026-2030

Cap Plan#	Project	2025 Budget \$	2026 Draft Budget \$	2026-2030 \$	Major Drivers	Responsibility
SD-S-10	PRETREATMENT PLANT ANNUAL IMPROVEMENTS (Prior Budget=\$1,000,000)	\$600,000	\$600,000	\$2,400,000	Required rehab; Asset management; System Improvement	Volk
SD-S-11	PRETREATMENT PLANT CRITICAL UPGRADES (Prior Budget=\$0)	\$4,000,000	\$2,500,000	\$2,500,000	Required rehab; Asset Management	Volk
SD-S-12	PRETREATMENT PLANT LONG TERM UPGRADE/REPLACEMENT (Prior Budget=\$0)	\$1,000,000	\$300,000	\$20,800,000	Required Rehab; Asset Management	Volk

### Pretreatment Plant Improvements – Critical Plant Upgrades Final Clarifier Rehabilitation

**Final Clarifier #2** 

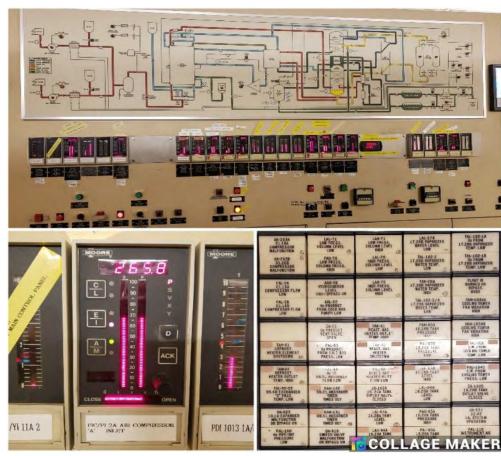


**Final Clarifier #1** 



## Pretreatment Plant Improvements – Critical Plant Upgrades Cryogenic Plant Upgrades





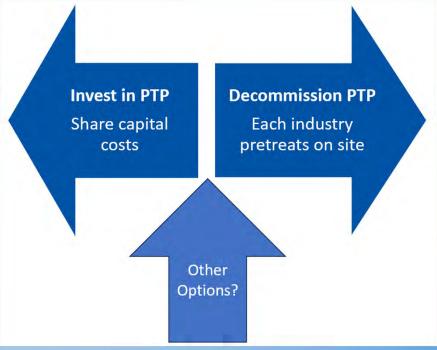
#### Pretreatment Plant Replacement and Upgrades



#### **Customized Industry Approach:**

- Boston Beer
- Ocean Spray

- Keurig Dr Pepper
- SunOpta
- Coca-Cola
- Waste Haulers



## Suburban Division Wastewater New Project 2026-2030

Cap Plan#	Project	2025 Budget \$	2026 Draft Budget \$	2026-2030 \$	Major Drivers	Responsibility
SD-S-28	SMALL SYSTEMS GENERATOR REPLACEMENT	\$0	\$50,000	\$350,000	System Improvement, Resiliency	Siekmann

#### <u>Suburban Wastewater – Financial Analysis 2026-2030</u>

SOURCES	
Cash from operations and reserves	\$11,652,000
New borrowing	\$22,500,000
Total sources	\$34,152,000
USES	
Capital project spending	\$34,152,000

- Cash from Operations \$11,652,000
  - Annual projects \$3,217,000
  - PTP \$3,200,000
  - WLI \$2,330,000
  - Satellite Systems \$2,905,000
- Borrowing \$22,500,000
  - PTP \$22,500,000

Contingent on industry decision-making & financing commitments

#### <u>Suburban Wastewater – Financial Analysis 2026-2030</u>

CONDENSED CASH FLOW - SUBURBAN WASTEWATER								
Dollars	2026	2027	2028	2029	2030			
User Charges	20,386,997	19,204,464	18,590,672	18,945,058	19,886,065			
Other Operating Revenues	410,203	414,924	419,611	424,253	429,039			
Non-Operating Revenues	1,733,496	1,733,496	1,733,496	1,733,496	1,733,496			
Operating expenses	(16,472,197)	(16,977,781)	(15,462,397)	(15,873,420)	(16,295,575)			
Debt Service - Current Debt	(2,176,924)	(2,176,924)	(2,176,924)	(2,176,924)	(2,176,924)			
Debt Service - NEW Debt	(155,014)	(465,041)	(465,041)	(775,068)	(1,395,123)			
Investments Converting to Cash	-	-	-	-	-			
Proceeds From NEW Debt	2,500,000	5,000,000	-	5,000,000	10,000,000			
Capex	(7,072,500)	(7,626,250)	(2,783,250)	(6,473,750)	(11,456,250)			
NET FUND FLOWS	(845,939)	(893,113)	(143,833)	803,645	724,728			
User Charge Revenue Increase %	2.5%	-5.8%	-3.2%	1.9%	5.0%			
Unrestricted Cash Balance	10,154,343	9,261,230	9,117,397	9,921,042	10,645,771			
Unrestricted Investments	7,278,350	7,278,350	7,278,350	7,278,350	7,278,350			
Total Unrestricted Balances	17,432,693	16,539,580	16,395,747	17,199,392	17,924,121			
Unrestricted Cash - Days on Hand	225	199	215	228	238			
DEBT SERVICE COVERAGE RATIO	2.60	1.66	2.00	1.77	1.61			

<u>NOTE</u>: This cash flow projection does not include an analysis of actual rate impacts. The revenue calculations shown were developed based on recovery of planned costs. Potential changes in the customer base and operational approach for the Industrial Pretreatment Plant will impact revenues and expenses. Potential changes in signatory agreements will impact also rate calculations.

#### 2026-2030 Suburban Div. Capital Plan: <u>RECAP OF DRAFT PLAN</u>

- Capital investments decrease by \$34.4 million from prior plan
- Decreases driven by revision of PTP replacement/upgrade strategy; significant unknown factors related to industry decision & commitments
- LCA financial performance maintained with new borrowing
- Modest rate impacts shown, but excludes pass-through from Allentown Division projects – rate refined in annual budget process
- Look for future capital plans to increase as regional Act 537 Plan projects are finalized, with greater impact in future plans

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### Discussion

Questions?